### Town of Auburn BUDGET COMMITTEE Town Hall October 10, 2019

7:00 PM

| Election of Committee Chair and Vice Chair                   |
|--|
| Presentation of Overall 2020 Town Budget:                    |
| Bill Herman and Adele Frisella                               |
| Presentation of Updated 2020 – 2025 Capital Improvement Plar |
| General Committee Discussion on Approach to 2020 Budget      |
| Other Business:  |
| Next Meeting: Thursday, October 17, 2019 at 7:00 PM          |
| Adjourn:   |

Note: "Any person with a disability who wishes to attend this public meeting and needs to be provided a reasonable accommodation in order to participate, please call the Town Hall (603) 483-5052, or contact the Committee Secretary so that arrangements can be made."

#### **Town of Auburn**

Town Hall 47 Chester Road P.O. Box 309 Auburn, NH 03032



#### **Town Administrator**

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To: Budget Committee

From: Bill Herman, CPM, Town Administrator

Date: October 7, 2019

Re: Proposed FY 2020 Town Budget and Capital Expenditures

For the second year, we are continuing the adjusted Town budgeting process to enable the Committee to first receive a complete budget package to be able to see the "big picture" before beginning to meet with each department, board and commission individually.

At the outset, I want to acknowledge the sincere efforts of all the Town departments, officials and employees for again working through their own budget processes much earlier in the year than they are used to in order to be able to compile this budget. I believe this year's effort was smoother than last year and will continue to be so moving forward.

And Finance Director Adele Frisella and Finance Assistant Patricia Rousseau should be specifically noted for all of their work to assist departments as needed, and to compile the individual pieces into the total package you are receiving.

In compiling this budget, we have included all of the budget requests made through the individual departments and have not made any changes to those requests so the Committee will see the entirety of the requests. The Committee will be able to work through the specifics with the individual department heads, boards and commissions as they usually do when individual units make their budget presentations to the Committee.

In very simple terms, the budget requests for FY 2020 total \$5,902,347. This compares to the current 2019 Town budget of \$5,722,362, or an increase of \$179,985 (3.145%).

With this document, it is important to note what is included in the budget and what isn't included in the budget as of yet.

- For example, all of the wage lines throughout the budget are included at the current rate of pay for all positions. There is no funding included for any step increases or COLA adjustment. However, in some areas like the Fire Department, Library and Parks & Recreation, there are some additional hours for personnel included in the budget package, so they reflect an increase over the current year.
- Several items such as health insurance, dental insurance, workers compensation and property & liability coverage are included with estimated rate increases (4.5% for health and 2% for dental, disability and life). Those rates have not yet been set, so there may be some further adjustments to come here. There have also been changes in the types of coverage a few individual employees received in 2019 that is carried forward into the 2020 budget.

Proposed FY 2020 Town Budget and Capital Expenditures October 7, 2019 Page Two

- In the budget document, we have included a number of capital appropriations, many but not all, of which are included in the Town's Capital Improvement Plan for 2020 2025 that has been adopted by the Planning Board on September 4<sup>th</sup>. A few of these items include proposed repairs to the Pingree Hill Fire Station (\$56,680), several capital items proposed by the Parks & Recreation Commission totaling \$88,500, a library building and property expansion assessment (\$29,000); the establishment of a Vehicles & Equipment Expendable Trust Fund for larger repairs (\$10,000), insulation of the Safety Complex (\$12,000), and completion of the addition to the Police Department (\$50,000).
- There are also increases proposed in various operational line items including accounts dealing with elections (\$27,500); Auburn Village Crier (\$3,500); provision of Per Diem Wages for firefighter coverage (\$19,968); building maintenance for the Fire Department (\$8,697); and Emergency Management equipment (\$4,600) to identify a few.
- I would be remiss if I didn't note that in several areas, the Capital Improvement Plan (CIP) has recommended less money for a specific area than what may have been requested by a Town official or board. Two areas of particular note are Parks & Recreation Improvements (where \$88,500 was requested by the Parks & Recreation Commission and \$33,000 is included in the CIP) and Road Reconstruction (where the Road Agent has recommended a level funded amount of \$650,000 and the CIP has recommended an appropriation of \$500,000).

The Board of Selectmen began their FY 2020 budget efforts on September 9<sup>th</sup> with a similar overview of the total Town budget proposal and a review of the Capital Improvement Plan. The Board has been meeting virtually weekly since then meeting with individual Town boards, department heads and officials on individual budget items. The FY 2020 budget document being provided to the Budget Committee includes decisions made by the Board of Selectmen on various budget items as of September 30, 2019.

I believe the Board of Selectmen is making sufficient progress on the budget requests to enable the Budget Committee to begin meeting weekly and work on the budget to be presented to the voters.

Hopefully, this advance look at the entirety of the proposed Town budget will be helpful to the Committee in preparing for the budget work and review ahead over the coming months.

Thank you for your consideration.

Attachments

| Acct # Description                        | Expended<br>2016 | Expended<br>2017 | Expended<br>2018 | Budgeted<br>2019 Budget | Expenses<br>2019 YTD | Default<br>Budget | Dept/Comm<br>2020 | Dept/PY Budget<br>% Chg | BOS<br>2020  |
|---|------------------|------------------|------------------|-------------------------|----------------------|-------------------|-------------------|-------------------------|--------------|
| 01-4130-1-110-1 Finance Director          | 59,592           | 62,147           | 63,668           | 66.081                  | 48,068               | 67,701            | 67,701            | 70 Olig<br>2%           | 2020         |
| 01-4130-1-110-2 Finance Assistant         | 45,645           | 46,444           | 46,472           | 46,486                  | 32,538               | 45,016            | 45,016            |                         |              |
| 01-4130-1-110-3 Town Administrator        | 82,025           | 83,942           | 86,877           | 90,767                  | 66,409               | 90,920            | 90,920            | 0%                      |              |
| 01-4130-1-110-4 Land Use Coordinator      | 44,510           | 45,217           | 46,693           | 51,708                  | 36,084               | 50,691            | 50,691            | -2%                     |              |
| 01-4130-1-120-0 BOS Secretary             | 750              | -                | _                | 3,000                   | 807                  | 2,000             | 2,000             | -33%                    |              |
| 01-4130-1-120-1 Highway Safety Secretary  | 107              | 8                | 60               | 310                     | 90                   | 200               | 200               | -35%                    |              |
| 01-4130-1-120-2 Assessing Coordinator     |                  | =                | -                | 1                       | -                    | 1                 | 1                 | -55 %                   |              |
| 01-4130-1-130-1 Selectman Chair Stipend   | 3.080            | 3,099            | 3,381            | 3,590                   | 2,683                | 3,590             | 3,590             | 0%                      |              |
| 01-4130-1-130-2 Selectman Seat Two        | 2,814            | 2,831            | 3,088            | 3,279                   | 2,450                | 3,279             | 3,279             | 0%                      | -            |
| 01-4130-1-130-3 Selectman Seat Three      | 2,814            | 2,831            | 3,088            | 3,279                   | 2,450                | 3,279             | 3,279             |                         |              |
| 01-4130-1-130-4 Trustee of Trust Funds    | 276              | 292              | 301              | 311                     | 2,100                | 311               | 311               | 0%                      |              |
| 01-4130-1-130-5 Trustee of Cemeteries     | 600              | _                | 400              | 662                     | _                    | 662               | 662               | 0%                      |              |
| 01-4130-2-250-1 Selectmen Expenses        | 3,750            | 3,750            | 3,750            | 3,750                   | 2.813                | 3,750             | 3,750             | 0%                      | 3,750        |
| 01-4130-6-620-1 Town Report               | 1,172            | 2,043            | 1,451            | 2,000                   | 2,000                | 2,000             | 1,500             | -25%                    | 1,500        |
| 01-4130-6-660-2 Voter Guide               | 3,290            | 3,700            | 3,903            | 4,275                   | 4,275                | 4,275             | 4,400             | 3%                      | 4,400        |
| Executive Department Tot                  |                  | 256,303          | 263,131          | 279,499                 | 200,666              | 277,676           | 277,301           | -1%                     |              |
|   |                  | 200,000          | 200,101          | 210,400                 | 200,000              | 211,010           | 211,301           | -170                    | 9,650        |
| 01-4140-1-120-1 Deputy Town Clerk         | 8,294            | 9,177            | 5,824            | 16,108                  | 6,050                | 10,031            | 10,031            | -38%                    |              |
| 01-4140-1-120-2 Town Clerk/Tax Collector  | 4,113            | -                | -                | 1                       |                      | 1                 | . 1               | 0%                      |              |
| 01-4140-1-130-1 Town Clerk Salary         | 53,362           | 54,010           | 56,007           | 57,988                  | 42,105               | 58,830            | 58,830            | 1%                      |              |
| 01-4140-1-165-0 Election Personnel        | -                | 4,975            | 6,300            | 3,000                   | 2,300                | 14,500            | 14,500            | 383%                    |              |
| 01-4140-1-165-5 Checklist Supervisors     | 5,187            | 2,884            | 3,148            | 950                     | 1,169                | 6,500             | 6,500             | 584%                    | 6,500        |
| 01-4140-1-165-9 Booths - Set Up           | 1,630            |                  | **<br>:=:        | 6 66<br>8               | =                    | 50.00 To To To    | -,                |                         | 0,000        |
| 01-4140-6-620-1 Ballots                   | 5,248            | -                | =                | _                       | -                    | 10 <del>2</del>   | _                 | 5                       |              |
| 01-4140-6-620-2 Record Preservation       | =3               | 7,600            | 3,630            | 4,000                   | -                    | 4,000             | 4,000             | 0%                      |              |
| 01-4140-6-645-1 Town Clerk Dues &         | 1,038            | 1,692            | 1,801            | 3,000                   | 1,661                | 3,000             | 3,600             |                         |              |
| 01-4140-6-650-1 Law Books                 | 779              | 1,294            | 64               | 1,100                   | 798                  | 1,100             | 1,000             | -9%                     |              |
| 01-4140-6-660-0 Election Expenses         |                  | 4,596            | 6,179            | 3,000                   | 3,537                | 14,500            | 14,500            |                         | *            |
| 01-4140-6-660-1 Dog Tags                  | 412              | 412              | 418              | 500                     | -                    | 500               | 450               | -10%                    |              |
| Election, Regis & Vital Sta               | 80,062           | 86,640           | 83,371           | 89,647                  | 57,620               | 112,962           | 113,412           | 27%                     | 6,500        |
| 04 4450 4 400 4 B T O. II I               | 7.500            |                  |                  | 12 0.20                 | 12 13 000            |                   |                   |                         |              |
| 01-4150-1-120-1 Deputy Tax Collector      | 7,526            | 6,230            | 2,781            | 8,054                   | 2,442                | 5,015             | 5,015             | -38%                    |              |
| 01-4150-1-120-2 Deputy Treasurer Stipend  | 311              | 330              | 340              | 351                     | _                    | 351               | 351               | 0%                      |              |
| 01-4150-1-120-3 Budget Committee Secr     | -                | 1,000            | 135              | 1,034                   | -                    | 1,034             | 1,034             | 0%                      |              |
| 01-4150-1-130-1 Tax Collector Salary      | 39,687           | 41,167           | 42,690           | 44,057                  | 31,943               | 44,847            | 44,847            | 2%                      |              |
| 01-4150-1-130-2 Treasurer Stipend         | 2,361            | 2,516            | 2,643            | 2,758                   | 2,061                | 2,759             | 2,759             | 0%                      |              |
| 01-4150-3-310-1 Audit                     | 13,819           | 11,500           | 11,950           | 13,000                  | 7,802                | 13,000            | 13,000            | 0%                      |              |
| 01-4150-3-310-2 Deed Research             | 210              | 320              | 528              | 550                     | 720                  | 550               | 750               | 36%                     | 750          |
| 01-4150-3-330-2 Annual Assessing Update   | 28,175           | 27,425           | 88,459           | 34,000                  | 28,616               | 34,000            | 28,000            | -18%                    | 11.500-011-0 |
| 01-4150-6-620-1 Tax Bill Printing         | 3,495            | 2,777            | 2,853            | 3,050                   | 2,381                | 3,050             | 3,100             | 2%                      | 3,100        |
| 01-4150-6-645-1 Tax Collector Education   | 946              | 870              | 946              | 1,000                   | 730                  | 1,000             | 950               | -5%                     | 950          |
| Financial Administration T                | 96,529           | 94,135           | 153,325          | 107,854                 | 76,695               | 105,606           | 99,806            | -7%                     | 4,800        |
| 01 4153 3 350 11 0001 5 0000 4 0000       | 45.040           | 25.007           | 00 00-           | 66.66-                  |                      |                   | 272020 3          |                         |              |
| 01-4153-3-350-1 Legal Expenditures        | 15,943           | 35,207           | 22,269           | 30,000                  | 7,659                | 30,000            | 25,000            | -17%                    | 25,000       |
| 01-4153-3-350-2 Labor Relations           | 4,863            | 6,231            | 8,002            | 6,000                   | 1,866                | 6,000             | 5,000             | -17%                    | 5,000        |
| Legal Expenditures Total                  | 20,806           | 41,438           | 30,271           | 36,000                  | 9,525                |                   | 30,000            | -17%                    | 30,000       |
| 01-4155-2-210-1 Health Insurance (All     | 258.985          | 275,746          | 298,270          | 285,092                 | 201,065              | 348,664           | 348,664           | 22%                     |              |
| 01-4155-2-211-1 Dental Insurance (All     | 15,113           | 15,719           | 15,914           | 16,396                  | 12,863               | 18,371            | 18,371            |                         |              |
| 01-4155-2-213-1 Disability Insurance (All | 7,131            | 6,832            | 7,348            | 8,457                   | 5,025                | 7,653             | 7,653             | -10%                    |              |
| VIII                                      | 7,101            | 0,002            | 7,040            | 0,407                   | 3,023                | 7,000             | 7,000             | -1076 _                 |              |

| Acct # Description   | Expended<br>2016                       | Expended<br>2017 | Expended 2018                  | Budgeted<br>2019 Budget | Expenses<br>2019 YTD                    | Default<br>Budget | Dept/Comm<br>2020 | Dept/PY Budget<br>% Chg | BOS<br>2020               |
|--|--|------------------|--------------------------------|-------------------------|---|-------------------|-------------------|-------------------------|---------------------------|
| 01-4155-2-214-1 Life Insurance (All  | 2,150                                  | 3,276            | 2,329                          | 2,841                   | 2,663                                   | 2,937             | 2,937             | 3%                      |                           |
| 01-4155-2-220-1 General SS   | 27,115                                 | 26,862           | 28,162                         | 32,691                  | 20,890                                  | 33,087            | 33,087            | 1%                      |                           |
| 01-4155-2-221-1 Medicare   | 6,065                                  | 6,286            | 6,465                          | 7,918                   | 4,869                                   | 7,738             | 7,738             | -2%                     |                           |
| 01-4155-2-230-1 Retirement Group I   | 40,361                                 | 40,205           | 40,835                         | 42,084                  | 30,280                                  | 40,090            | 40,090            | -5%                     |                           |
| 01-4155-2-290-0 Longevity Pay  | 9,900                                  | 9,600            | 9,850                          | 10,900                  | 1,000                                   | 9,600             | 9,600             | -12%                    |                           |
| Personnel Administration   | 366,821                                | 384,525          | 409,174                        | 406,379                 | 278,656                                 | 468,139           | 468,139           | 15%                     | -                         |
| 01-4191-1-120-1 Planning & Zoning Secr   | _                                      | _                | -                              | 1                       | _                                       | 1                 | 1                 | 0%                      |                           |
| 01-4191-2-250-1 P/Z Mileage  | 530                                    | 263              | -                              | 500                     | 284                                     | 500               | 500               | 0%                      |                           |
| 01-4191-3-320-1 P/Z Engineering Services   | 596                                    | 378              | 2                              | 3,000                   | 3,625                                   | 3,000             | 3,000             | 0%                      |                           |
| 01-4191-3-350-1 P/Z Legal Expenditures   | 15,918                                 | 14,656           | 12,605                         | 20,000                  | 2,800                                   | 20,000            | 20,000            | 0% .                    |                           |
| 01-4191-3-390-1 P/Z Maps   | -                                      | (650)            | 650                            | 650                     | 2,000                                   | 650               | 650               | 0% .                    |                           |
| 01-4191-3-390-2 Master Plan & Regulatory   | 7,823                                  | 32,879           | 8,371                          | 20,000                  | 818                                     | 20,000            | 20,000            | 0%                      |                           |
| 01-4191-3-390-3 P/Z Recording Fees   | 82                                     | -                | -                              | 250                     | -                                       | 250               | 250               | 0%                      |                           |
| 01-4191-6-620-1 P/Z Printing   | -                                      | or <b>—</b>      | 547                            | 1,000                   | -                                       | 1,000             | 1,000             | 0%                      |                           |
| 01-4191-6-645-0 P/Z Dues, Workshops  | 655                                    | 50               | 270                            | 1,200                   | 125                                     | 1,200             | 1,200             | •                       |                           |
| 01-4191-6-650-1 P/Z Books  | 917                                    | 168              | 270                            | 500                     | 175                                     | 500               | 500               | 0% -                    |                           |
| 01-4191-6-670-1 P/Z Printed Forms &  | -                                      | 100              |                                | 50                      | 175                                     | 50                | 50                |                         |                           |
| 01-4191-6-680-1 P/Z Legal Ads  | 2,674                                  | 2,791            | 3,594                          | 2.000                   | 2,662                                   | 2.000             | 2.000             | 0% _                    |                           |
| Planning & Zoning Total  | 29,196                                 | 50,535           | 26,036                         | 49,151                  | 10,488                                  |                   |                   | 0% -                    | HATTER CATE THE STREET, N |
| r talling a Zolling Total  | 23,190                                 | 30,333           | 20,030                         | 49,131                  | 10,400                                  | 49,151            | 49,151            | 0%                      |                           |
| 01-4194-1-120-1 Janitorial Salary  | 11,198                                 | 11,023           | 14,850                         | 22,970                  | 8,748                                   | 18,389            | 18,389            | -20%                    |                           |
| 01-4194-5-510-1 Town Hall Tele/Internet  | 100<br>17 <del>7</del> 87              | 4,595            | 3,701                          | 4,500                   | 3,159                                   | 4,400             | 4,400             | -2%                     |                           |
| 01-4194-5-510-2 Highway Tele/Internet  |  | 1,070            | 1,254                          | 1,200                   | 732                                     | 1,300             | 1,300             | 8%                      |                           |
| 01-4194-5-510-3 PD/ACO Tele/Internet   | <u>=</u>                               | 9,932            | 9,552                          | 10,000                  | 6,566                                   | 10,200            | 10,200            | 2%                      |                           |
| 01-4194-5-510-4 FD/OEM Tele/Internet   | =                                      | 7,059            | 7,954                          | 7,500                   | 5,207                                   | 6,000             | 6,000             | -20%                    |                           |
| 01-4194-5-510-5 P & R Tele/Internet  | -                                      | (13)             | × =                            | 100                     | 11 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - | 1                 | . 1               | -99%                    |                           |
| 01-4194-5-520-1 Town Hall Electric   | 6,501                                  | 4,264            | 5,083                          | 4,800                   | 2,290                                   | 4,800             | 3,800             | -21%                    |                           |
| 01-4194-5-520-2 Highway Electric   | :=                                     | 2,562            | 2,641                          | 3,000                   | 2,137                                   | 4,000             | 4,000             | 33%                     |                           |
| 01-4194-5-520-3 Safety Complex Electric  | -                                      | 13,098           | 14,104                         | 13,500                  | 8,963                                   | 13,500            | 13,500            | 0%                      |                           |
| 01-4194-5-520-4 Pingree Hill Electric  |  | 1,994            | 2,448                          | 2,500                   | 1,635                                   | 2,500             | 2,500             | 0%                      |                           |
| 01-4194-5-520-5 P & R Electric   | -                                      | 2,093            | 2,201                          | 2,200                   | 1,268                                   | 2,200             | 2,200             |                         | -                         |
| 01-4194-5-530-1 Town Hall Heating  | 10,418                                 | 2,377            | 4,018                          | 5,200                   | 2,367                                   | 4,500             | 4,500             |                         |                           |
| 01-4194-5-530-2 Highway Heating  |  | 6,661            | 3,427                          | 4,500                   | 2,627                                   | 5,000             | 5,000             | 11%                     |                           |
| 01-4194-5-530-3 Safety Complex Heating   | *                                      | 8,862            | 12,484                         | 14,000                  | 8,139                                   | 15,000            | 15,000            | 7%                      |                           |
| 01-4194-5-530-4 Pingree Hill Heating   | _                                      | 2,129            | 3,182                          | 3,000                   | 2,272                                   | 3,000             | 3,000             | 0%                      |                           |
| 01-4194-5-550-1 Repairs & Maintenance  | 7,760                                  | 2,760            | 2,530                          | 4,900                   | 3,513                                   | 4,900             | 4,900             | 0%                      |                           |
| 01-4194-5-550-2 Municipal Property Mow   | 25,991                                 | 25,807           | 27,980                         | 30,000                  | 26,442                                  | 30,000            | 34,900            | 16%                     |                           |
| 01-4194-5-560-1 Plant Costs  | 1,856                                  | 4,975            | 4,498                          | 4,660                   | 4,031                                   | 4,660             | 5,000             | 7%                      |                           |
| 01-4194-6-660-1 Bottled Water  | 274                                    | 326              | 153                            | 300                     | 35                                      | 300               | 3,000             | -100%                   | 3                         |
| 01-4194-6-660-2 Janitorial Supplies  | 126                                    | 565              | 46                             | 400                     | 17                                      | 400               | 250               | -38%                    |                           |
| Government Buildings & N   |  | 112,138          | 122,105                        | 139,230                 | 90,148                                  | 135,050           | 138,841           | -30% _                  | 8,000 F30 80 E50          |
| make diseptival commenced affice and brought adjusted planting and guidest planting and surface. The company is a find disease |  |                  | Best/press traces Asian action |                         | 00,110                                  | 100,000           | 100,011           | 0 /0                    |                           |
| 01-4195-1-120-0 Cemetery Secretary/Adm   | 163                                    | -                | -                              | 250                     | =                                       | 250               | 250               | 0% _                    |                           |
| 01-4195-1-120-1 Cemetery Salary/Wage   | 2,680                                  | 1,186            | 755                            | 600                     | -                                       | 600               | 600               | 0% _                    |                           |
| 01-4195-3-380-0 Cemetery Mowing  | 11,855                                 | 12,505           | 14,010                         | 12,000                  | 9,256                                   | 12,000            | 12,200            | 2%                      | 12,200                    |
| 01-4195-3-380-1 Cemetery Fertilization   | 1,130                                  | 1,130            | 3,784                          | 10,010                  | 5,005                                   | 10,010            | 10,010            | 0%                      | 10,010                    |
| 01-4195-3-388-0 Cemetery Property Maint  | ###################################### | 8,836            | 1,946                          | 6,500                   | -                                       | 6,500             | 6,500             | 0%                      | 6,500                     |
| 01-4195-3-390-0 Cemetery Mapping   | 6,133                                  | 1,023            | 813                            | 1,200                   | ( <del>3</del> )                        | 1,200             | 1,200             | 0%                      | 1,200                     |
| 01-4195-5-550-1 Robie Cemetery   | =                                      | -                | ; <del>=</del> 5               | 2,000                   | 1,150                                   | 2,000             | 2,000             | 0%                      | 2,000                     |
| 01-4195-5-550-2 Longmeadow Cemetery  |  | 4,456            | 5,336                          | ==                      |   | -                 |                   | 0%                      | -                         |

| Acct # Description                        | Expended<br>2016                    | Expended<br>2017 | Expended<br>2018 | Budgeted<br>2019 Budget | Expenses<br>2019 YTD | Default<br>Budget | Dept/Comm<br>2020 | Dept/PY Budget<br>% Chg   | BOS<br>2020 |
|---|-------------------------------------|------------------|------------------|-------------------------|----------------------|-------------------|-------------------|---------------------------|-------------|
| 01-4195-5-660-0 Cemetery Supplies         | 722                                 | 93               | 246              | 600                     | 1-                   | 600               | 600               | 0%                        | 600         |
| 01-4195-5-690-0 Cemetery Miscellaneous    | _                                   | 207              | =                | 300                     | 1/2                  | 300               | 300               | 0%                        | 300         |
| 01-4195-5-720-0 Cemetery Mileage          | 328                                 | -                | 446              | 300                     |                      | 300               | 500               | 67%                       | 500         |
| 01-4195-6-645-0 Cemetery Dues&Member      | 50                                  | 50               | 80               | 200                     | 120                  | 200               | 200               |                           | 200         |
| Cemeteries Total                          | 22,733                              | 29,484           | 27,416           | 33,960                  | 15,531               | 33,960            | 34,360            |                           | 33,510      |
| 01 4106 6 605 1 Municipal Departural inh  | 62.625                              | 24.040           | 70 74 4          | 74.075                  |                      |                   |                   |                           |             |
| 01-4196-6-695-1 Municipal Property Liab   | 63,935                              | 34,910           | 70,714           | 71,375                  | 68,519               | 72,800            | 72,800            | -100%                     |             |
| 01-4196-6-695-2 Unemployment Comp         | -                                   | 92               | 1,191            | 1,191                   | 1,191                | 1,300             | 1,300             | -100%                     |             |
| 01-4196-6-695-3 Workers' Compensation     | 16,913                              | 38,071           | 40,160           | 36,458                  | 25,444               | 38,000            | 38,000            | -100%                     |             |
| 01-4196-6-695-4 Insurance Retention       | 8,033                               | 1,190            | 2,326            | 3,000                   | 620                  | 3,000             | 3,000             | -100%                     |             |
| Insurance Total                           | 88,881                              | 74,263           | 114,391          | 112,024                 | 95,774               | 115,100           | 115,100           | 3%                        |             |
| 01-4197-0-001-1 NH Municipal Association  | 4,831                               | 5,049            | 5,269            | 5,400                   | 5,483                | 5,555             | 5,555             | 3%                        | 5,555       |
| 01-4197-0-001-2 Southern NH Planning      | 3,268                               | 3,412            | 3,560            | 3,913                   | 3,713                | 3,782             | 3,782             | -3%                       | 3,782       |
| Advertising & Regional As                 |                                     | 8,461            | 8,829            | 9,313                   | 9,196                | 9,337             | 9,337             |                           | 9,337       |
|   |                                     |                  |                  | 0,0.10                  | , 100 <sub>11</sub>  | Chillian O, OO A  | . 0,001           |                           | 3,331       |
| 01-4199-1-120-1 Village Crier Editor      | 1,597                               | 1,257            | 587              | 1                       | -                    | 1                 | 1                 | 0%                        |             |
| 01-4199-2-290-2 General Reimbursement     | 4,137                               | 4,246            | 3,809            | 3,700                   | 2,938                | 3,700             | 4,000             | 8%                        |             |
| 01-4199-3-310-2 General Consulting Serv   | 14,529                              | 36,058           | 15,713           | 20,490                  | 5,520                | 20,490            | 20,630            | 1%                        |             |
| 01-4199-3-340-1 Contracts Software&Main   | t 44,729                            | 31,691           | 35,005           | 41,525                  | 43,124               | 41,525            | 33,619            | -19%                      |             |
| 01-4199-3-390-1 Tax Map Update            | 7,900                               | 5,250            | 1,800            | 6,100                   | 6,380                | 6,100             | 6,100             | 0%                        |             |
| 01-4199-3-390-4 General Recording Fees    | 563                                 | 298              | 253              | 450                     | 262                  | 450               | 400               |                           |             |
| 01-4199-5-410-1 Bank Charges/Fees         | 141                                 | 393              | 397              | 320                     | -                    | 320               | 320               | 0%                        |             |
| 01-4199-5-510-0 General Internet Services | 1,100.0                             | _                | 10               | -                       | -                    | -                 | -                 |                           |             |
| 01-4199-5-510-1 General Telephone         | 4,507                               | (14)             | 389              | -                       | <u>;</u> =           | 3. <del>-</del>   | . <del></del>     |                           |             |
| 01-4199-6-610-1 General Office Equipment  | 4,447                               | 6,081            | 5,616            | 5,500                   | 155                  | 5,500             | 6,000             | 9%                        |             |
| 01-4199-6-611-1 Copy Machine Lease        | 1,188                               | 1,128            | 654              | 1                       | _                    | 1                 | 1                 | 0%                        |             |
| 01-4199-6-620-3 Newsletter                | 16,193                              | 19,355           | 18,424           | 18,500                  | 15,360               | 18,500            | 22,000            | 19%                       | 22,000      |
| 01-4199-6-630-1 General Postage           | 6,516                               | 7,468            | 6,527            | 7,000                   | 5,434                | 7,000             | 7,000             | 0%                        | 20.         |
| 01-4199-6-645-1 Conferences, Seminars&    | 1,006                               | 1,345            | 2,830            | 4,000                   | 2,409                | 4,000             | 4,000             | 0%                        |             |
| 01-4199-6-670-1 General Office Supplies   | 5,715                               | 4,832            | 5,231            | 6,000                   | 4,474                | 6,000             | 6,000             | 0%                        |             |
| 01-4199-6-680-1 General Advertising       | 755                                 | 583              | 298              | 600                     | -                    | 600               | 550               | -8%                       |             |
| 01-4199-6-690-1 Miscellaneous Budget      | 377                                 | 959              | 1,452            | 1,250                   | 39                   | 1,250             | 1,250             | 0%                        |             |
| General Government Total                  | 115,369                             | 120,931          | 98,992           | 115,437                 | 86,096               | 115,437           | 111,871           | -3%                       | 22,000      |
| 01-4210-1-110-1 Police Chief Salary       | 83,672                              | 83,851           | 85,576           | 129,000                 | 104,448              | 89,553            | 89.553            | -31%                      |             |
| 01-4210-1-110-2 Full Time Officers Wages  |                                     | 233,251          | 298,615          | 309,601                 | 239,679              | 351,023           | 351,023           |                           |             |
| 01-4210-1-110-3 Records Manager           | 36,225                              | 39,914           | 39,292           | 46,290                  | 30,812               | 45,447            | 45,447            | 13% -                     |             |
| 01-4210-1-110-4 Office Manager Wage       | 47,035                              | 48,764           | 50,331           | 54,745                  | 38,446               | 54,919            | 54,919            | -2% _                     |             |
| 01-4210-1-110-5 Police Lieutenant Wage    | 78,084                              | 77,312           | 79,890           | 81,387                  | 58,390               | 85,003            |                   | 40/                       |             |
| 01-4210-1-110-6 Police Sergeants Wages    | 72,449                              | 49,558           | 71,193           | 79,548                  | 55,121               | 141,396           | 85,003            | 4% _<br>700/              |             |
| 01-4210-1-110-7 Police Sergeant Wages     | 35,382                              | 75,922           | 78,980           | 78,488                  | 44,835               | 141,390           | 141,396           | 1000/                     |             |
| 01-4210-1-120-1 Part Time Officers Wages  |                                     | 73,620           | 48,667           | 78,949                  | 29,470               | 56,082            | FC 000            | -100% _                   |             |
| 01-4210-1-150-1 DWI & Sobriety            | 3,631                               | 2,832            | 2,696            | 5,000                   | 1,193                | 5,000             | 56,082            | -29% _                    | -           |
| 01-4210-1-150-2 Selective Traffic Control | 3,281                               | 5,741            | 4,305            | 4,000                   | 3,732                | 4,000             | 5,000             | 0% _                      |             |
| 01-4210-1-150-2 Delice Witness Fees       | 1,992                               | 1,944            | 1,297            | 2,000                   | 480                  | 2,000             | 4,000<br>2,000    | 0% -                      |             |
| 01-4210-1-150-4 PD OHRV                   | 1,332                               | 1,544            | 1,237            | 2,000                   | 400                  | 2,000             | 2,000             | 0% -                      |             |
| 01-4210-1-160-1 Shift Differential        | 4,911                               | 6,351            | 6,771            | 6,500                   | 4,792                | 7,000             | 7,000             | 076 _<br>80/ <sub>2</sub> |             |
| 01-4210-2-220-1 Police SS                 | 9,805                               | 8,859            | 8,118            | 11,073                  | 5,841                | 9,974             | 9,974             | -10%                      |             |
| 01-4210-2-221-1 Police Medicare           | 9,180                               | 9,067            | 9,877            | 12,781                  | 7,832                | 12,319            | 12,319            | -4%                       |             |
| 01-4210-2-235-1 Police Retirement         | 139,641                             | 159,137          | 194,610          | 207,544                 | 154,290              | 202,822           | 202,822           | -2%                       | 7           |
|   | and the second second second second |                  | 1,0001800.1000   |                         | ,                    | ,                 |                   | -70 _                     |             |

| Acct # Description   | Expended<br>2016 | Expended<br>2017 | Expended 2018 | Budgeted<br>2019 Budget               | Expenses<br>2019 YTD                          | Default<br>Budget | Dept/Comm<br>2020 | Dept/PY Budget<br>% Chg | BOS<br>2020 |
|--|------------------|------------------|---------------|---------------------------------------|---|-------------------|-------------------|-------------------------|-------------|
| 01-4210-2-290-1 Police Uniforms  | 7,291            | 8,005            | 6,280         | 9,150                                 | 4,916   | 9,150             | 9,400             | 3%                      | 2020        |
| 01-4210-3-340-1 Police Computer Serv                                     | 48,146           | 22,386           | 43,513        | 23,100                                | 13,773  | 23,100            | 23,500            | 2%                      |             |
| 01-4210-3-360-1 Police Custodial Services                                | 6,750            | 7,019            | 7,536         | 7,120                                 | 5,445   | 7,120             | 7,120             |                         |             |
| 01-4210-3-370-1 Police Medical Services                                  | 2,676            | 1,350            | 1,267         | 1,200                                 | 893   | 1,200             | 1,200             |                         |             |
| 01-4210-3-390-0 Police Court Prosecutor                                  | 15,167           | 19,000           | 19,000        | 19,100                                | 14,249  | 20,000            | 20,000            |                         |             |
| 01-4210-3-390-1 Police Radar   | 970              | 991              | 1,334         | 950                                   | 710   | 950               | 850               |                         |             |
| 01-4210-3-390-2 Police Radio Maintenance                                 |                  | 8,299            | 6,151         | 5,050                                 | 3,372   | 5,050             | 5.000             |                         |             |
| 01-4210-3-390-3 Police Training  | 2,886            | 5,581            | 4,696         | 5,000                                 | 3,609   | 5,000             | 4,550             | -9%                     |             |
| 01-4210-3-390-4 Police Photography                                       | 32               | 347              | 282           | 300                                   | 371   | 300               | 300               |                         |             |
| 01-4210-3-391-0 Police Public Relations                                  | 3,567            | 3,143            | 3,527         | 3,500                                 | 2,940   | 3,500             | 3,500             |                         |             |
| 01-4210-5-560-1 Police Plant Costs                                       | 8,038            | 8,268            | 9,197         | 7,800                                 | 6,847   | 7,800             | 7,800             | 0%                      |             |
| 01-4210-6-610-1 Police Equipment   | 7,495            | 5,144            | 6,974         | 6,000                                 | 4,208   | 50                | 0.50              |                         |             |
| 01-4210-6-610-2 Police Office Equipment                                  | 6,883            | 1,741            | 2,030         | 2,000                                 |   | 6,000             | 6,200             | 3%                      |             |
| 01-4210-6-630-1 Police Postage   | 279              | 559              | 479           | 0.000                                 | 1,635   | 2,000             | 2,000             | 0%                      |             |
| 01-4210-6-640-1 Police Subscriptions                                     | 3,720            | 3,982            | 4,096         | 600                                   | 493   | 600               | 600               | 0%                      |             |
| 01-4210-6-660-1 Police Firearms  |                  |                  |               | 4,000                                 | 3,419   | 4,000             | 4,000             | 0%                      |             |
| 01-4210-6-660-2 Police Supplies  | 5,518            | 6,658            | 5,685         | 5,800                                 | 6,144   | 5,800             | 5,800             | 0%                      |             |
|  | 2,220            | 587              | 1,990         | 2,250                                 | 970   | 2,250             | 2,250             | 0%                      |             |
| 01-4210-6-660-3 Police Canine Supplies                                   | 2,822            | 2,481            | 3,033         | 3,000                                 | 1,853   | 3,000             | 3,000             | 0%                      |             |
| 01-4210-6-660-4 Police Commission Exp                                    | 8,861            | 4.000            |               | 100                                   |   | 100               | 100               | 0%                      |             |
| 01-4210-6-670-1 Police Office Supplies                                   | 2,094            | 1,609            | 2,202         | 2,250                                 | 1,791   | 2,250             | 2,250             | 0%                      |             |
| 01-4210-6-680-1 Police Advertising                                       | 124              | 80               | 200           | 200                                   | , <u>, , , , , , , , , , , , , , , , , , </u> | 200               | 200               | 0% .                    |             |
| 01-4210-6-690-1 Police Other Contingen                                   | 317              | 56               | 177           | 200                                   | 171   | 200               | 200               | 0% .                    |             |
| 01-4210-7-700-1 Police Cruisers  | 57,617           | 69,092           | 73,493        | 74,640                                | 59,496  | 74,640            | 74,500            | 0% .                    |             |
| 01-4210-7-700-2 Police Motorcycle  | 3,852            | 3,885            | 3,095         | 3,500                                 | 3,485   | 3,500             | 3,500             | 0% .                    |             |
| 01-4210-7-710-1 Police Cruiser Maint                                     | 13,966           | 10,570           | 11,713        | 10,550                                | 7,724   | 10,500            | 10,550            | 0% .                    |             |
| 01-4210-7-720-1 Police Cruiser Fuel                                      | 18,685           | 19,464           | 23,347        | 25,000                                | 14,327  | 25,000            | 24,500            | -2% .                   |             |
| Police Department Total  | 1,092,209        | 1,086,422        | 1,221,515     | 1,329,267                             | 942,202                                       | 1,289,749         | 1,289,409         | -3%                     |             |
| 01-4215-3-390-1 Derry Ambulance Service                                  | 72,803           | 80,083           | 83,896        | 84,735                                | 84,735  | 86,585            | 86,858            | 3%                      | 86,858      |
| Ambulance Total  | 72,803           | 80,083           | 83,896        | 84,735                                | 84,735  | 86,585            | 86,858            | 3%                      | 86,858      |
| 01-4220-1-110-0 Fire Full Time Salaries                                  | 117,398          | 117,148          | 115,854       | 130,217                               | 77 902  | 126 715           | 126 715           | F0/                     |             |
| 01-4220-1-120-0 Fire Chief Salary  | 117,590          | 117,140          | 115,654       | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 77,803  | 136,715           | 136,715           | 5% .                    |             |
| 01-4220-1-120-0 Fire Chief Salary  | 57,587           | 62.750           | 42.000        | 28,005                                | 20,016  | 28,005            | 28,005            | 0% .                    |             |
| 01-4220-1-160-2 Fire Per Diem Firefighters                               | 57,567           | 63,759           | 42,809        | 47,863                                | 37,175  | 51,863            | 51,863            | 8% .                    |             |
| 01-4220-1-160-2 Fire Fer Diem Firenghlers                                | 1 070            | 4 420            | 4 555         |                                       |   |                   | 19,968            | 100%                    |             |
| 01-4220-2-220-1 Fire 33<br>01-4220-2-221-0 Fire Medicare                 | 1,978<br>1,752   | 1,430            | 1,555         | 3,339                                 | 3,074   | 3,216             | 3,216             | -4%                     |             |
| 01-4220-2-221-0 Fire Nedicale 01-4220-2-235-0 Fire Retirement (Group II) |                  | 1,723            | 1,703         | 2,996                                 | 1,730   | 3,148             | 3,148             | 5% _                    |             |
|  | 29,629           | 33,144           | 36,372        | 40,526                                | 19,748  | 41,304            | 41,304            | 2% _                    |             |
| 01-4220-3-370-1 Fire Occupational Health<br>01-4220-3-390-2 Forest Fires | 1,000            |                  | 242           | 1,000                                 | -   | 1,000             | 4,430             | 343%                    | 3,205       |
|  | 4.400            | 4 005            |               | 1                                     |   | 1                 | 1                 | 0%                      | 1           |
| 01-4220-3-390-3 Fire Equipment Maint                                     | 4,196            | 1,035            | 5,013         | 4,500                                 | 1,547   | 4,500             | 4,500             | 0%                      | 4,500       |
| 01-4220-3-390-4 Fire Radio Repair  | 861              | 1,111            | 199           | 1,000                                 | 2,347   | 1,000             | 1,000             | 0%                      | 1,000       |
| 01-4220-3-390-5 Derry Dispatch   | 43,757           | 45,945           | 48,242        | 53,830                                | 52,711  | 55,772            | 55,772            | 4%                      | 55,772      |
| 01-4220-3-390-7 Fire & Rescue Training                                   | 17,473           | 13,516           | 4,356         | 20,300                                | 5,953   | 20,300            | 20,300            | 0%                      | 17,500      |
| 01-4220-3-390-8 Fire Hazmat  | 6,290            | 6,557            | 6,624         | 6,700                                 | 7,249   | 6,700             | 7,249             | 8%                      | 7,249       |
| 01-4220-5-550-1 Fire Building Maintenance                                | 9,465            | 11,479           | 18,341        | 10,000                                | 15,971  | 10,000            | 18,697            | 87%                     | 18,697      |
| 01-4220-5-690-0 Fire Prevention  | -                | -                |               |                                       |   | -                 | 1,500             | 100%                    | 1,500       |
| 01-4220-6-610-1 Fire & Rescue New Equip                                  | 33,384           | 19,282           | 14,307        | 16,000                                | 8,358   | 16,000            | 15,896            | -1%                     | 15,896      |
| 01-4220-6-610-4 Fire New Radios  | 4,214            | 3,444            | 2,714         | 7,700                                 |   | 7,700             | 7,700             | 0%                      | 7,700       |
| 01-4220-6-610-6 Fire SCBA Maintenance                                    | 4,384            | 3,638            | 2,147         | 5,000                                 | 1,856   | 5,000             | 6,130             | 23%                     | 6,130       |
| 01-4220-6-611-1 Fire Water Hydrants                                      | 12,133           | 9,806            | 11,946        | 13,112                                | 6,720   | 13,900            | 13,112            | 0%                      | 13,112      |

|  | Expended   | Expended   | Expended   | Budgeted   | Expenses           | Default                   | Dept/Comm                 | Dept/PY Budget                           | BOS  |
|--|--|--|--|--|--------------------|---------------------------|---------------------------|--|--|
| Acct # Description   | 2016   | 2017   | 2018   | 2019 Budget  | 2019 YTD           | Budget                    | 2020                      | % Chg                                    | 2020   |
| 01-4220-6-640-0 Fire Dues, Subscription &  | 2,413  | 4,023  | 3,047  | 5,000  | 5,383              | 5,000                     | 4,600                     | -8%                                      | 4,600  |
| 01-4220-6-660-1 Fire Rescue Supplies   | 1,990  | 4,692  | 2,060  | 3,000  | 1,731              | 3,000                     | 3,000                     | 0%                                       | 3,000  |
| 01-4220-6-660-2 Fire Protective Clothing   | 12,198   | 10,136   | 14,600   | 14,000   | 9,706              | 14,000                    | 21,250                    | 52%                                      | 17,050   |
| 01-4220-6-670-1 Fire Office & Cleaning   | 3,522  | 2,501  | 2,887  | 2,500  | 442                | 2,500                     | 2,500                     | 0%                                       | 2.500  |
| 01-4220-6-690-1 Fire Misc Grant  | 7,972  | 7,236  | 10,067   | 5,000  | 5,970              | 5,000                     | 5,000                     | 0%                                       | 5.000  |
| 01-4220-6-690-2 Fire Dry Hydrants  | 666  | 521  |  | 2,000  |                    | 2,000                     | 2,000                     | 0%                                       | 2,000  |
| 01-4220-6-690-3 Fire Information Tech  | =  | ·  | 7,887  | 5,000  | 4,915              | 5,000                     | 5,560                     | 11%                                      | 5,560  |
| 01-4220-7-700-1 Fire Truck Lease/Purc  | 13,025   | 6,513  | -  | -  | -                  | -                         | -                         | 0%                                       | -  |
| 01-4220-7-710-1 Fire Truck Maintenance   | 18,283   | 19,099   | 44,346   | 38,600   | 31,369             | 38,600                    | 42,200                    | 9%                                       | 27,900   |
| 01-4220-7-720-1 Fire Apparatus Fuel  | 8.056  | 7,697  | 7,673  | 9,000  | 5,401              | 9,000                     | 9,000                     | 0%                                       | 9,000  |
| Fire Department Total  | 413,624  | 395,435  | 404,990  | 476,189  | 327,175            | 490,224                   | 535,616                   | 12%                                      | 228,872  |
|  |  | CHILDRED NAMES OF STREET   |  | Bentalina II. V, LVV   | 021,170            | 100,221                   | 000,010                   | 7 10 10 10 10 10 10 10 10 10 10 10 10 10 | 220,012  |
| 01-4240-1-110-1 BI Salary  | 53,532   | 54,858   | 56,065   | 60,218   | 42,438             | 59,736                    | 59,736                    | -1%                                      |  |
| 01-4240-3-320-1 BI Engineering Services  | -  | ***  | *  | 500  | -                  | 500                       | 500                       |  |  |
| 01-4240-3-350-1 BI Legal Expenditure   | 4,715  | 5,438  | (863)  | 5,000  | (1,000)            | 5,000                     | 5,000                     |  |  |
| 01-4240-5-510-1 BI Cell Phone Reimb  | 420  | 600  | 600  | 600  | 350                | 600                       | 600                       | 0%                                       |  |
| 01-4240-6-610-1 BI Office Equipment  | -  | 410  | 450  | 500  | -                  | 500                       | 500                       | 0% -                                     |  |
| 01-4240-6-645-0 BI Dues, Workshop  | 3,608  | 1,080  | 3,235  | 3,500  | 1,420              | 3,500                     | 3,500                     | 0% -                                     |  |
| 01-4240-6-650-1 BI Books   | 391  | 241  | 502  | 500  | 621                | 500                       | 500                       | 0% -                                     | <del></del>  |
| 01-4240-6-660-1 BI Safety Equipment  | 129  | 110  | -  | 150  | 021                | 150                       | 150                       | 0%                                       |  |
| 01-4240-6-670-1 BI Printing, Forms &   | 253  | 351  | _  | 300  | _                  | 300                       | 300                       | 0% _                                     |  |
| 01-4240-7-710-1 BI Vehicle Repairs &   | 671  | 816  | 158  | 750  | -<br>65            | 750                       |                           |  |  |
| 01-4240-7-70-1 BI Fuel/Mileage   | 555  | 518  | 586  | 500  |                    |                           | 750                       | 0% _                                     |  |
| Building Inspection Total  | 64,273   | 64,422   | 60,734   | The same of the sa | 366                | 500                       | 500                       | 0% _                                     | SELECTIVE COLUMN TO THE SELECTION OF THE |
| Building Inspection Total  | 04,273   | 04,422   | 60,734   | 72,518   | 44,260             | 72,036                    | 72,036                    | -1%                                      |  |
| 01-4290-0-550-0 OEM (FEMA) Exp   | -  | <u>=</u>   | 40,286   | 1  | 2                  | 1                         | 1                         | 0%                                       | 1  |
| 01-4290-3-390-1 OEM Training   | 42   | ¥  | -  | 1  | _                  | 1                         | 1                         | 0%                                       | 1  |
| 01-4290-3-395-1 OEM Public Media   | -  | -  | 8,100  |  | _                  | -                         |                           | 0%                                       | i  |
| 01-4290-5-510-1 OEM Communications   | 857  | (54)   | -,   | <u>~</u>   |                    | 20                        | 2                         | 0%                                       | i  |
| 01-4290-6-610-1 OEM Equipment & Gear   | 397  | 293  | _  | 1  |                    | 1                         | 4,600                     | 100%                                     | 1,800  |
| Emergency Management   | 1,297  | 239  | 48,386   | 3  | osta odalieni      | 3                         | 4,602                     | 100%                                     | 1,804  |
|  | THE THE PARTY OF T | Market College | MARKET PERSONAL PROPERTY OF THE PARTY OF THE |  |                    |                           |                           | 10070                                    | 1,004  |
| 01-4299-0-391-0 Town Details   | 1,084  | -  | 245  | 1,000  | 500                | 1,000                     | 1,000                     | 0%                                       |  |
| Other Public Safety Total  | 1,084  |  | 245  | 1,000  | 500                | 1,000                     | 1,000                     | 0%                                       | New Park Park  |
| 8 8 05 8 9 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  |  |  | The second secon |  |                    |                           |                           |  | PERSONAL PROPERTY AND PROPERTY  |
| 01-4312-1-130-1 Highway Road Agent   | 1,890  | 1,902  | 2,063  | 2,195  | 1,640              | 2,195                     | 2,195                     | 0% _                                     |  |
| 01-4312-3-385-1 Highway Shimming   | 120,088  | 99,806   | 131,411  | 180,000  | 6,667              | 180,000                   | 180,000                   | 0%                                       |  |
| 01-4312-3-385-2 Highway Spr/Sum Storms   | 5,604  | 16,715   | 7,475  | 8,500  | 2,980              | 8,500                     | 8,500                     | 0%                                       |  |
| 01-4312-3-385-3 Highways Summer Subs   | 148,494  | 193,003  | 172,832  | 138,000  | 166,992            | 138,000                   | 150,000                   | 9%                                       |  |
| 01-4312-3-385-4 Highway Road Striping  | 16,830   | 8,570  | 20,679   | 20,000   | 425                | 20,000                    | 21,000                    | 5%                                       |  |
| 01-4312-3-385-5 Highway Tree/Brush Cut   | 32,295   | 42,640   | 32,333   | 42,000   | 33,031             | 42,000                    | 42,000                    | 0%                                       |  |
| 01-4312-3-385-6 Highway Crack Sealing  | -  | · ·  |  | 1  | -                  | 1                         | 1                         | 0%                                       |  |
| 01-4312-3-385-7 Highway Cold Patch   | 4,644  | 4,991  | 9,268  | 4,800  | 19,127             | 4,800                     | 5,000                     | 4%                                       |  |
| 01-4312-3-385-8 Highway Summer Gravel  | 25,992   | 41,803   | 1,146  | 1  | 1,768              | 1                         | 1                         | 0%                                       |  |
| 01-4312-3-385-9 Highway Summer Misc  | 2,352  | 1,444  | 120  | 3,000  | 16,944             | 3,000                     | 3,000                     | 0% -                                     |  |
| 01-4312-3-386-3 Highway Winter Subs  |  |  |  |  | 3.5                |                           |                           |  |  |
| 01-4312-3-300-3 Highway Williel Subs   | 312,207  | 496,593  | 389,852  | 382,000  | 2/4.828            | 302.000                   | 382,000                   | ()%                                      |  |
| 01-4312-3-386-4 Highway Winter Salt  | 312,207<br>139,807   | 496,593<br>174,254   | 389,852<br>203,179   | 382,000<br>180,000   | 274,828<br>120,596 | 382,000<br>180,000        | 382,000<br>170,000        | 0% _<br>-6%                              | <del></del>  |
|  | 6  |  |  | 382,000<br>180,000<br>5,000  | 120,596            | 180,000<br>5,000          | 170,000                   | -6% _                                    |  |
| 01-4312-3-386-4 Highway Winter Salt  | 6  | 174,254  | 203,179  | 180,000  | 120,596<br>4,114   | 180,000<br>5,000          | 170,000<br>5,000          | -6% _<br>0% _                            |  |
| 01-4312-3-386-4 Highway Winter Salt<br>01-4312-3-386-5 Highway Winter Sand   | 139,807<br>-<br>8,424  |  | 203,179<br>1,694   | 180,000<br>5,000   | 120,596            | 180,000<br>5,000<br>8,000 | 170,000<br>5,000<br>9,000 | -6% _<br>0% _<br>13% _                   |  |
| 01-4312-3-386-4 Highway Winter Salt<br>01-4312-3-386-5 Highway Winter Sand<br>01-4312-3-386-6 Highway Winter Repairs | 139,807  | 174,254<br>6,006   | 203,179<br>1,694<br>13,103   | 180,000<br>5,000<br>8,000  | 120,596<br>4,114   | 180,000<br>5,000          | 170,000<br>5,000          | -6% _<br>0% _                            |  |

| Acct #          | Description                | Expended<br>2016 | Expended<br>2017 | Expended<br>2018 | Budgeted<br>2019 Budget | Expenses<br>2019 YTD                    | Default<br>Budget | Dept/Comm<br>2020 | Dept/PY Budget<br>% Chg | BOS<br>2020                                     |
|-----------------|----------------------------|------------------|------------------|------------------|-------------------------|---|-------------------|-------------------|-------------------------|---|
| 01-4312-3-388-  | I Highway Signs & Safety   | 988              | 4,616            | 1,637            | 3,500                   | 2,196                                   | 3,500             | 3,500             | 0%                      |   |
| 01-4312-3-388-3 | B Highway Special Grants   |                  | 76,615           | 4,569            | -                       | -                                       | -                 | -                 | 0%                      |   |
| 01-4312-3-390-0 | Highway Catch Basin        | 2,100            | 4,295            | 5,040            | 5,000                   | 357                                     | 5,000             | 5,000             | 0%                      |   |
| 01-4312-3-390-2 | 2 Highway Storm Water      | 27,409           | 14,749           | 2,238            | 10,000                  | 5,960                                   | 10,000            | 15,000            | 50%                     |   |
|                 | Highways & Streets Total   | 855,433          | 1,195,226        | 1,005,239        | 997,997                 | 665,217                                 | 997,997           | 1,007,197         | 0%                      |   |
| 01-4316-3-390-  | Public Street Lighting     | 13,035           | 13,964           | 12,703           | 18,000                  | 9.046                                   | 14,000            | 14.000            | -22%                    | 14.000  |
| 01 4010 0 000   | Street Lighting Total      | 13,035           | 13,964           | 12,703           | 18,000                  | 9,046                                   |                   |                   |                         | 14,000  |
|                 | Street Lighting Total      | 13,035           | 13,904           | 12,703           | 10,000                  | 9,046                                   | 14,000            | 14,000            | -22%                    | 14,000  |
| 01-4324-3-390-1 | Solid Waste Hazardous      | 7,558            | 10,267           | 7,927            | 10,400                  | 750                                     | 10,400            | 10,050            | -3%                     | 10,050  |
| 01-4324-5-390-0 | Landfill Monirtoring       | 4,300            | 9,100            | 10,200           | 12,000                  | 7,900                                   | 12,000            | 12,000            | 0%                      | 12,000  |
| 01-4324-5-390-1 | Roadside PickUp Cont       | 200              | 90.000           | -                | 1                       | - ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 1                 | 1                 | 0%                      | 1   |
|                 | Solid Waste Disposal Tota  | 12,058           | 19,367           | 18,127           | 22,401                  | 8,650                                   | 22,401            | 22,051            | -2%                     | 22,051  |
| 01 4411 1 120 4 | I Llookh Officer Chinesed  | 4 400            | 4.004            | 4 070            | 4 700                   | •••                                     |                   |                   |                         | TRANSCOCK TO A TONY STREETS                     |
|                 | Health Officer Stipend     | 1,483            | 1,624            | 1,672            | 1,728                   | 864                                     | 1,728             | 1,728             | 0% _                    |   |
|                 | 2 Deputy Health Officer    | 475              | 522              | 537              | 555                     | 278                                     | 555               | 555               | 0% _                    |   |
| 01-4411-2-250-1 |                            | .17              | 8                | -0               | 100                     | ₩1)                                     | 100               | 100               | 0% _                    |   |
|                 | Health Dues & Member       | 105              | 255              | 70               | 255                     | 35                                      | 255               | 255               | 0% _                    |   |
| 01-4411-7-720-1 | l Health Fuel/Mileage      | -                | -                | 50               | -                       | -                                       | -                 | -                 | -                       |   |
|                 | Health Administration Tota | 2,080            | 2,409            | 2,329            | 2,638                   | 1,177                                   | 2,638             | 2,638             | 0%                      |   |
| 01-4414-1-120-1 | Animal Control Salary      | 17,014           | 17,386           | 18,093           | 18,826                  | 13,662                                  | 19,148            | 19.148            | 2%                      |   |
| 01-4414-2-250-1 | Animal Control Mileage     | 708              | 748              | 679              | 600                     | 655                                     | 600               | 600               | 0%                      | 600   |
| 01-4414-3-370-1 | Animal Control Medical     | 3.5              | <del></del>      | <b>=</b> 0       | 200                     |   | 200               | 200               | 0%                      | 200   |
| 01-4414-3-390-1 | Animal Control Vet Charge  | 322              | 65               | 210              | 300                     | 54                                      | 300               | 300               | 0%                      | 300   |
| 01-4414-3-390-2 | 2 Animal Control Boarding  | 400              | 255              | 215              | 300                     | 205                                     | 300               | 300               | 0%                      | 300   |
| 01-4414-6-645-1 | Animal Control Education   | 250              | 150              | 300              | 250                     | 300                                     | 250               | 250               | 0%                      | 250   |
| 01-4414-6-645-2 | 2 Animal Control Dues      | -                | 40               | 40               | 40                      | -                                       | 40                | 40                | 0%                      | 40  |
| 01-4414-6-660-1 | Animal Control Misc        | 658              | 821              | 358              | 750                     | 244                                     | 750               | 700               | -7%                     | 700   |
|                 | Animal & Pest Control Tot  | 19,352           | 19,464           | 19,895           | 21,266                  | 15,119                                  | 21,588            | 21,538            | 1%                      | 2,390   |
| 01-4415-3-370-1 | Viciting Nurse             | 2,500            | 2,500            | _                | 2.500                   | 2,500                                   | 2,500             | 2.500             | 0%                      | 0.500   |
|                 | Child and Family Services  | 1,000            | 500              | 500              | 2,500<br>500            | 500                                     | 500               |                   | 0.703.70                | 2,500   |
|                 | Home Health & Hospice      | 500              | 1,000            | 1,000            |                         | 500                                     |                   | 500               | 0%                      | 500   |
|                 | Lamprev Health Care        | 500              | 500              | 500              | 1,000<br>500            | =                                       | 1,000             | 1,000             | 0%                      | 1,000   |
|                 | Social Services-Meals on   | 1,114            | 1,300            |                  |                         | 4 075                                   | 500               | 500               | 0%                      | 500   |
| 01-4413-3-390-1 | Health Agencies & Hospita  | 5,614            |                  | 1,375            | 1,375                   | 1,375                                   | 1,375             | 1,375             | 0%                      | 1,375   |
|                 | nealth Agencies & nospita  | 5,614            | 5,800            | 3,375            | 5,875                   | 4,375                                   | 5,875             | 5,875             | 0%                      | 5,875   |
|                 | General Welfare Assist     | 6,892            | 15,431           | 8,877            | 17,000                  | 150                                     | 17,000            | 15,500            | -9%                     | 15,500  |
| 01-4442-1-120-1 | Welfare Officer Stipend    | 1,925            | 1,985            | 335              | 1                       | -                                       | 1                 | 1                 | 0%                      | 1000 to 110 \$ 00000000000000000000000000000000 |
|                 | Direct Assistance Total    | 8,817            | 17,416           | 9,211            | 17,001                  | 150                                     | 17,001            | 15,501            | -9%                     | 15,500  |
| 01-4444-3-390-1 | RCCAP                      | 4,471            | 4,471            | 4,471            | 4,471                   | 4,471                                   | 4,471             | 4,471             | 0%                      | 4,471   |
| 01 4444 0 000 1 | Intergovernmental Welfare  | 4,471            | 4,471            | 4,471            | 4,471                   | 4,471                                   |                   |                   |                         |   |
|                 | intergovernmentar vvenare  | 4,471            | 4,471            | 4,47,1           | 4,471                   | 4,471                                   | 4,471             | 4,471             | 0%                      | 4,471   |
| 01-4520-0-001-1 | Recreation Senior Trips    | 8,809            | 6,588            | 6,124            | 7,000                   | 3,355                                   | 7,000             | 7,000             | 0%                      |   |
| 01-4520-0-001-2 | Recreation Family Events   | 14,949           | 13,552           | 15,158           | 15,350                  | 12,886                                  | 15,350            | 15,350            | 0%                      |   |
| 01-4520-0-001-3 | Recreation Basketball      | 00 00000 PM      | 448              | 829              | 600                     |   | 600               | 0,0,0 # F. E. E.  | -100%                   |   |
| 01-4520-0-001-4 | Recreation Ski Program     | 2,656            | 2,800            | 2,659            | 2,800                   | 2,757                                   | 2,800             | 2,800             | 0%                      |   |
| 01-4520-0-001-6 | Recreation Community       | 400              | 188              | 207              | 250                     | 178                                     | 250               | 250               | 0%                      |   |
| 01-4520-0-001-7 | Recreation Soccer Prog     | 1,010            | 825              | 1,899            | 1,950                   | 1,683                                   | 1,950             | 1,900             | -3% _                   |   |
|                 |                            |                  |                  |                  |                         |   |                   |                   |                         |   |

|                          | Description  | Expended<br>2016                              | Expended<br>2017                | Expended<br>2018 | Budgeted<br>2019 Budget  | Expenses<br>2019 YTD   | Default<br>Budget                  | Dept/Comm<br>2020  | Dept/PY Budget<br>% Chg                           | BOS<br>2020  |
|--------------------------|--|---|---------------------------------|------------------|--|--|------------------------------------|--|---|--|
| 01-4520-0-001-8 Recrea   | tion Senior Dinners  | 1,159   | 1,429                           | 1,652            | 1,800  | 420  | 1,800                              | 1,800  | 0%  |  |
| 01-4520-1-120-1 Recrea   | tion Coordinator   | 3,628   | 12,034                          | 16,951           | 21,024   | 14,766   | 30,748                             | 30,748   | 46%   |  |
| 01-4520-1-120-2 Recrea   |  | 25,802  | 23,510                          | 24,746           | 29,318   | 22,890   | 28,876                             | 28,876   | -2%   |  |
| 01-4520-2-250-1 Recrea   | tional Fuel & Maint  | 1,197   | 2,108                           | 2,608            | 1,800  | 1,686  | 1,800                              | 2,240  | 24%   |  |
| 01-4520-3-360-1 Recrea   |  | 4,211   | 2,289                           | 1,628            | 3,000  | 1,123  | 3,000                              | 3,000  | 0%  |  |
| 01-4520-5-550-0 Recrea   | tion General Maint   | 21,986  | 7,418                           | 20,327           | 27,275   | 21,594   | 27,275                             | 14,666   | -46%  |  |
| 01-4520-5-550-4 Recrea   | tion Ice Rink  | 1,184   | 2,503                           | 2,211            | 4,000  |  | 4,000                              | 650  | -84%  |  |
| 01-4520-5-560-1 Recrea   | tion Trash Remova  | -   | 170                             | 682              | 600  | 102  | 600                                | 600  | 0%  |  |
| 01-4520-5-560-2 Recrea   | tion Chemical Toile  | 6,224   | 5,381                           | 6,225            | 5,400  | 4,216  | 5,400                              | 6,520  | 21%   |  |
| 01-4520-5-610-0 Recrea   | tion Tools   | 2.5 C   |                                 | 5,416            | 3,500  | 2,279  | 3,500                              | 1,000  | -71%  |  |
| 01-4520-6-670-0 Recrea   | tion Office Supplies   | 751   | 144                             | 92               | 200  | 2,210  | 200                                | 200  | 0%  |  |
|                          | Recreation Total   | 93,965  | 81,389                          | 109,414          | 125,867  | 89,936   | 135,149                            | 117,600  | -7%   |  |
| storally distribute      | AMERICA AND REAL PROPERTY OF THE PROPERTY OF T | TRESIDENCE SINGE TO HER SET HIS COLOR AT A LO | Sundadit literal externation (N |                  |  |  |                                    |  | -1,70   | <b>医杜克纳 克斯克山东西</b> 西   |
| 01-4550-1-110-1 Libraria |  | 49,796  | 51,843                          | 53,700           | 56,137   | 42,109   | 66,126                             | 66,126   | 18%   |  |
| 01-4550-1-120-1 Library  |  | 34,189  | 37,413                          | 41,707           | 54,450   | 32,769   | 57,534                             | 57,534   | 6%  |  |
| 01-4550-1-120-2 Library  |  | 7,941   | 8,853                           | 8,661            | 9,426  | 6,571  | 9,618                              | 9,618  | 2%  |  |
| 01-4550-2-220-1 Library  | SS   | 5,426   | 5,808                           | 6,172            | 7,441  | 4,822  | 8,263                              | 8,263  | 11%   |  |
| 01-4550-2-221-1 Library  | Medicare   | 1,270   | 1,358                           | 1,444            | 1,740  | 1,128  | 1,933                              | 1,933  | 11%   |  |
| 01-4550-2-230-1 Library  | Retirement   | 5,562   | 5,845                           | 6,116            | 6,271  | 4,764  | 7,386                              | 7,386  | 18%   |  |
| 01-4550-3-340-0 Library  | Operating Exp  | 37,181  | 35,635                          | 41,665           | 47,859   | 36,776   | 47,859                             | .,000  | 1070  |  |
| 01-4550-5-535-1 Library  | Utilities  | **************************************        | -                               | _                | -  | -  |                                    | 8,900  | 12  |  |
| 01-4550-5-550-1 Library  | Maintenance  | _   | -                               | -                | -  | -  | -                                  | 7,250  | 9   |  |
| 01-4550-5-690-1 Library  | Computer System  | -   | -                               | -                | _  | _  | =                                  | 7,000  | 9   |  |
| 01-4550-6-610-1 Library  |  | ·   | _                               | _                | <u></u>  | 2  | <u>~</u>                           | 1,000  |   |  |
| 01-4550-6-645-1 Library  |  | - 72  |                                 | 2                | =  | -  | -                                  | 2,300  | :   |  |
| 01-4550-6-650-1 Library  |  | -   | -                               | _                | - AN   | _  | *** <u>-</u>                       | 1,150  |   |  |
| 01-4550-6-650-2 Library  |  | -   | -                               | _                | _  |  | =                                  | 18,512   |   |  |
| 01-4550-6-660-1 Library  |  | =   |                                 |                  |  | -  | -                                  | 2,500  | 10/   |  |
| Library                  |  | 141,365                                       | 146,756                         | 159.465          | 183.324  | 128,939  | 198.719                            | and the same of th | -1% <sub>-</sub><br>8%                            |  |
|                          | · 电电子系统 医克勒氏 医克拉克氏 医克拉克氏 医皮肤   | 111,000                                       | 140,700                         | 100,400          | 100,024  | 120,939  | 190,719                            | 198,473  | 070   |  |
| 01-4583-0-001-1 Flags    |  | 1,899   | 1,483                           | 757              | 1,500  | 570  | 1,500                              | 1,500  | 0%  |  |
| 01-4583-0-001-2 Auburn   | Historical Assoc   | 5,000   | 5,000                           | 5,000            | 5,000  | 5,000  | 5,000                              | 5,000  | 0%  |  |
| Patriotic                | c Purposes Total   | 6,899   | 6,483                           | 5,757            | 6,500  | 5,570  | 6,500                              | 6,500  | 0%  |  |
|                          |  |   |                                 |                  | article ( of the plant of the transfer of the plant of th | A STATE OF THE STA | and Artist District English Street | ON THE SHALLS HAVE STATED WAS  | ACAMAC DIVERSITY OF BUILDING SOURCE OF THE SECOND | 2000 CONTRACTOR SAND   |
| 01-4611-1-120-1 Conser   |  | 397   | 416                             | 434              | 620  | 46   | 620                                | 620  | 0%  |  |
| 01-4611-3-390-0 Conser   |  | -   | -                               | -                | 500  | 570  | 500                                | 500  | 0%  |  |
| 01-4611-3-390-2 Conser   |  | -   |                                 | -                | 350  | 195  | 350                                | 350  | 0%  |  |
| 01-4611-6-645-1 Conser   |  | 82  | 175                             | -                | 500  | -  | 500                                | 500  | 0%  |  |
| 01-4611-6-645-2 Conser   |  | 353   | 333                             | 353              | 600  | 350  | 600                                | 600  | 0%  |  |
| 01-4611-6-660-1 Conser   | vation Natural Resc  | -   | -                               | -                | 1  | =  | 1                                  | 1  | 0%  |  |
| Conser                   | vation Administratic   | 832   | 924                             | 787              | 2,571  | 591  | 2,571                              | 2,571  | 0%  |  |
| 01 4711 4 440 41 T       | ome Dand Date state  |   |                                 |                  | 92   |  | 2                                  |  | 1972  |  |
| 01-4711-4-410-1 Long Te  |  | MDMSDVE IS 10 to a company or or              | -                               | -                | 1  | ENTERNA DE LA CASA DE  | 1                                  | 1  | 0% _  |  |
| Principl                 | e on LT Bonds & N  |   |                                 |                  | 1  | -1   | 1                                  | 1  | 0%  |  |
| 01-4721-4-420-1 Long Te  | erm Bond Interest  | -   | -                               | :=               | 1  | 15   | 1                                  | 1  | 0%  |  |
|                          | on LT Bonds & No   |   | SANCTO VICE TO STREET           |                  |  | Telephone and a service  |                                    | SENGREMISTERN IN   | 0% _  |  |
| intologi                 |  |   | WHITE SWITE STATE OF THE        |                  | STATE OF THE STATE | Maria Nata Naga  |                                    |  | 0%  |  |
| 01-4723-4-420-1 Tax Ant  |  | -   | -                               | _                | 111  | -  | 1                                  | 1  | 0%  | NAMES OF THE PARTY |
| Interest                 | on Tax Anticipatio   |   |                                 |                  | 1  |  | 1                                  | (# 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1   | 0%  |  |
|                          |  |   |                                 |                  |  |  |                                    |  |   |  |

| Acct #  | Description               | Expended<br>2016   | Expended<br>2017 | Expended<br>2018                        | Budgeted<br>2019 Budget                 | Expenses<br>2019 YTD | Default<br>Budget | Dept/Comm<br>2020 | Dept/PY Budget<br>% Chg | BOS<br>2020   |
|---|---------------------------|--|------------------|---|---|----------------------|-------------------|-------------------|-------------------------|---------------|
|   | Mosquito Control (WA#7/1  | 34,575   | -                | 9.                                      | -                                       | -                    | 9                 | -                 | ,, ,,,                  |               |
| 01-4901-3-910-3   | Recreation Improvements   | 59,189   | 23,923           | 18,845                                  | 91,332                                  | 81,279               | / <u>~</u>        | 88,500            | -3%                     |               |
|   | Land & Improvements Tot   | 93,764   | 23,923           | 18,845                                  | 91,332                                  | 81,279               |                   | 88,500            | -3%                     |               |
| 01-4902-7-700-1   | Fire Apparatus Lease/Purc | 72,696   | 72,696           | 172,696                                 | 120,910                                 | 120,909              | 120,910           | 120,910           | -6%                     | 120,910       |
|   | Machinery, Vehicles & Equ | 72,696   | 72,696           | 172,696                                 | 120,910                                 | 120,909              | 120,910           | 120,910           |                         | 120,910       |
| 01-4903-9-920-0   | Fire Station #2 Repairs   |  |                  |   |   |                      |                   | 56,680            | 100%                    |               |
|   | Building Improvements     |  |                  |   |   |                      |                   | 56,680            |                         |               |
| 01-4909-0-000-0   | Improvements Other than   | =  | 3,622            | 78,778                                  | _                                       | _                    |                   | _                 |                         |               |
|   | Road Reconstruction       | 936,031  | 752,627          | 659,034                                 | 650,000                                 | 416,918              | 650,000           | 650,000           | 0%                      |               |
| 01-4909-9-930-7   | Old Candia & Raymond Ro   | 13,411   | 120,724          | -                                       | -                                       | -                    | 000,000           | -                 | 070 _                   |               |
|   | Improvements Other Than   | 949,442  | 876,973          | 737,811                                 | 650,000                                 | 416,918              | 650,000           | 650,000           | 0%                      | -             |
|   |                           |  |                  |   |   |                      |                   |                   |                         |               |
| Approximate a property of the second of the | Capital Project Transfers | AND THE COURT INCOME IN CONTRACT OF THE COURT IN | -                | _                                       | -                                       | -                    |                   | 29,000            | 100%                    |               |
| Library   | To Capital Projects Total |  |                  | - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 | - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 | -                    |                   | 29,000            | 100%                    |               |
| 01-4915-0-000-0   | Capital Reserve Transfers | 84,000   | 59,900           | 197,879                                 | 110,000                                 | 110,000              | 7 <u>2-</u> 7     | 102,000           | -7%                     |               |
|   | To Capital Reserves Total | 84,000   | 59,900           | 197,879                                 | 110,000                                 | 110,000              |                   | 102,000           | -7%                     | 6 million = 1 |
|   | General Fund Total        | 5,151,407  | 5,432,614        | 5,634,811                               | 5,722,362                               | 3,991,615            | 5,561,838         | 5,902,347         | 3%                      | 618,528       |

New Request

Changed Amount Requested

## APPENDIX C: SCHEDULE OF CIP PROJECTS, ANNUAL COSTS AND REVENUES

| PROJECT OR EQUIPMENT                                       | Department Cost<br>Without<br>Debt/Revenue | Priority<br>Rank<br>(by PB) | Existing<br>Capital<br>Reserve | 2020           | 2021           | 2022           | 2023           | 2024           | 2025           | 6-Year Total Costs |
|--|--|-----------------------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------|
| Projected ENR (Boston CCI based on avg. growth over past 1 | I0-years)                                  |                             |                                | 17203          | 17995          | 18823          | 19688          | 20594          |                |                    |
| CEMETERY   |  |                             |                                |                |                |                |                |                |                |                    |
| Real Estate Acquisition                                    | \$29,000                                   | F                           |                                |                |                |                |                | \$29,000.00    |                | \$29,000.00        |
| Longmeadow Cemetary Stone Wall Repair                      | \$15,000                                   | С                           |                                | \$15,000.00    |                |                |                |                |                | \$15,000.00        |
| Trust Fund Funding   | -\$15,000                                  | С                           |                                | -\$15,000.00   |                |                |                |                |                | -\$15,000.00       |
| HIGHWAY DEPARTMENT   |  |                             |                                |                |                |                |                |                |                |                    |
| **Griffin Mill Bridge Reconstruction                       | \$528,000                                  | С                           |                                | \$72,000.00    | \$456,000.00   |                |                |                |                | \$528,000.00       |
| 80% Reimbursement - Griffin Mill Bridge                    | -\$422,400                                 |                             |                                | -\$57,600.00   | -\$364,800.00  |                |                |                |                | -\$422,400.00      |
| 6-Year Road Reconstruction Program                         | \$2,000,000                                | N                           |                                | \$500,000.00   | \$400,000.00   | \$300,000.00   | \$300,000.00   | \$250,000.00   | \$250,000.00   | \$2,000,000.00     |
| SCHOOL   |  |                             |                                |                |                |                |                |                |                |                    |
| AVS Addition / Renovation Bond                             | \$14,300,000                               | С                           |                                | \$1,177,553.00 | \$1,174,148.00 | \$1,174,085.00 | \$1,177,110.00 | \$1,178,095.00 | \$1,177,040.00 | \$7,058,031.00     |
| General Building Improvements                              | \$384,600                                  | N                           |                                | \$137,000.00   | \$57,000.00    | \$100,000.00   | \$60,000.00    |                |                | \$354,000.00       |
| Electrical System Improvements                             | \$67,085                                   | N                           |                                | \$30,085.00    |                |                |                |                |                | \$30,085.00        |
| HVAC Improvements  | \$201,550                                  | N                           |                                | \$54,200.00    | \$14,850.00    | \$120,000.00   | \$12,500.00    |                |                | \$201,550.00       |
| Plumbing Improvements                                      | \$170,000                                  | N                           |                                |                | \$57,000.00    |                | \$113,000.00   |                |                | \$170,000.00       |
| Grounds Improvements                                       | \$125,000                                  | N                           |                                |                | \$75,000.00    |                | \$50,000.00    |                |                | \$125,000.00       |
| SELECTMEN  |  |                             |                                |                |                |                |                |                |                |                    |
| **Multi-Use Path Along Route 121                           | \$804,159                                  | D                           |                                |                | \$804,159.00   |                |                |                |                | \$804,159.00       |
| 80% Reimbursement - Multi-Use Path                         | -\$723,327                                 | D                           |                                |                | -\$723,327.00  |                |                |                |                | -\$723,327.00      |
| Town Properties Capital Reserve Fund                       | \$50,000                                   | D                           |                                | \$50,000.00    |                |                |                |                |                | \$50,000.00        |
| ADMINISTRATION   |  |                             |                                |                |                |                |                |                |                |                    |
| Replace Roof Shingles at Town Hall                         | \$15,000                                   | N                           |                                |                | \$15,000.00    |                |                |                |                | \$15,000.00        |
| Electronic Records Storage                                 | \$40,000                                   | N                           |                                |                | \$25,000.00    | \$15,000.00    |                |                |                | \$40,000.00        |
| Replenish Town Building Rehabilitation CRF                 | \$50,000                                   | N                           |                                | \$30,000.00    | , ,,,,,,,,     | \$25,000.00    |                | \$25,000.00    |                | \$80,000.00        |
| Establish Town Vehicle & Equipment Maintenance ETF         | \$50,000                                   | N                           |                                | \$10,000.00    | \$10,000.00    | \$10,000.00    | \$10,000.00    | \$10,000.00    |                | \$50,000.00        |
| Insulation of Safety Complex                               | \$12,000                                   | U                           |                                | \$12,000.00    |                |                | . ,            | . ,            |                | \$12,000.00        |
| PARKS AND RECREATION                                       | , ,  |                             |                                | , ,            |                |                |                |                |                | . ,                |
| Softball Field Lights                                      | \$49,800                                   | D                           |                                |                |                | \$49,800.00    |                |                |                | \$49,800.00        |
| Walking Path at Circle of Fun                              | \$15,000                                   | ı                           |                                |                | \$15,000.00    |                |                |                |                | \$15,000.00        |
| Maintenance /Storage Building                              | \$110,000                                  | R                           |                                |                |                | \$110,000.00   |                |                |                | \$110,000.00       |
| Fence Replacement  | \$33,000                                   | D                           |                                | \$33,000.00    |                |                |                |                |                | \$33,000.00        |
| LIBRARY  | , ,  |                             |                                | , ,            |                |                |                |                |                | . ,                |
| Library & Property Expansion Assessment                    | \$30,500                                   | D                           |                                | \$30,500.00    |                |                |                |                |                | \$30,500.00        |
| Development of Plans for Building                          | \$40,000                                   | D                           |                                | , ,            |                | \$40,000.00    |                |                |                | \$40,000.00        |
| Library / Community Center Construction                    | \$800,000                                  | R                           |                                |                |                |                |                | \$800,000.00   |                | \$800,000.00       |
| Capital Campaign Contribution                              | -\$400,000                                 | R                           |                                |                |                |                |                | -\$400,000.00  |                | -\$400,000.00      |
| POLICE DEPARTMENT  | ,  |                             |                                |                |                |                |                |                |                |                    |
| Addition to Police Department Facility                     | \$50,000                                   | R                           |                                | \$50,000.00    |                |                |                |                |                | \$50,000.00        |
| Garage / Storage Facility                                  | \$200,000                                  | С                           |                                | , ,            |                |                | \$200,000.00   |                |                | \$200,000.00       |
| Police Cruiser Lease/Purchase Program                      | \$393,750                                  | N                           |                                | \$74,500.00    | \$80,500.00    | \$100,500.00   | \$86,000.00    | \$86,000.00    | \$86,000.00    | \$513,500.00       |
| FIRE DEPARTMENT  | ·  |                             |                                |                |                |                |                |                |                |                    |
| Fire Truck Lease/Purchase Program                          | \$145,392                                  | С                           |                                | \$72,696.00    |                |                |                |                |                | \$72,696.00        |
| Rescue Vehicle Lease/Purchase Program                      | \$215,000                                  | С                           |                                | \$41,308.00    | \$42,936.00    | \$44,628.00    | \$46,386.00    |                |                | \$175,258.00       |
| Cistern / Dry Hydrant Emergency Repairs EFT                | \$25,000                                   | N                           |                                |                | \$5,000.00     | \$5,000.00     | \$5,000.00     | \$5,000.00     | \$5,000.00     | \$25,000.00        |
| TOTAL CAPITAL EXPENDITURES                                 |  |                             |                                | \$2,317,242.00 | \$2,143,466.00 | \$2,094,013.00 | \$2,059,996.00 | \$1,983,095.00 | \$1,518,040.00 |                    |
| PROJECTED ASSESSED VALUATION                               |  |                             |                                | \$868,548,828  | \$876,548,828  | \$883,548,828  | \$890,548,828  | \$896,548,828  | \$902,548,828  |                    |
| ANNUAL TAX RATE IMPACT                                     |  |                             |                                | \$2.67         | \$2.45         | \$2.37         | \$2.31         | \$2.21         | \$1.68         |                    |

<sup>\*\*</sup> Projects that are part of an 80% reimbursement plan with State and/or Federal funds. The 80% reimbursements are calculated into the following year's expenditure.